# **APPENDIX A: FOCUS GROUPS**

Table A-1: Parole Division Focus Groups							
	Amarillo	Midland-1	Midland-2	Bryan	Houston	Dallas	Waxahachie
Dated Conducted (each in July, 1998)	6	17	17	22	23	29	29
# of Participants	9	4	4	13	9	10	7
Opinions of Group Pro-gun Anti-gun Mixed	Mixed	Pro-gun	Anti- gun	Mixed	Mixed	Mixed	Mixed
Age (range)	26-42	29-36	33-40	24-55	27-53	26-60	24-46
Males v. Females	5 v. 4	3 v.1	0 v.4	4 v. 9	3 v. 6	6 v. 4	5 v. 2
Years with the Agency (range)	1-8	1-7	2-10	1-12	1-16	1-12	1-9
Plan to: Carry, or Not carry (undecided's were placed in 'not carry')	6 3	3 1	1 3	8 5	2 7	3 7	5 2
Audio-taped Group	Yes	Yes	Yes	Yes	Yes	No*	Yes
Notes Taken	Yes	Yes	Yes	Yes	Yes	Yes	Yes

<sup>\*</sup>One participant objected to the use of a tape recorder, therefore this session was recorded with the facilitator's written notes.

# FOCUS GROUP RESPONSES

Amarillo	Midland-1	Midland-2	Bryan	Houston	Dallas	Waxahachie
	the important aspects of		• 10			
What characteristics sh Monitor ®	ould a parole officer have Supervise ®	ve to effectively do this Good	protect society	Supervise ®	Fair but firm	Protect society
because of violent/young offenders More time and attention to ® Protect public Strong work ethic Time management skills Maturity because of the responsibility of the job Open-minded	Make sure they're following conditions and doing what they should Referrals Protect society Honesty Objectivity Have to be able to manage pressure and change well Time management skills	communication Time with ® Referrals Identify problem areas Follow-up Patient Non- judgmental Level-headed Team-player	Time with ® Monitor Referrals to help ® Supervise and enforce special conditions Communication self-discipline Flexibility Honesty with ® and others Patience Organizational skills	Follow-up Protect society De-escalation techniques Communication Prioritization skills Detail-oriented Ability to remain calm Professional People-skills Tolerance Refined judgment Composure Ability to handle stressful situations Calm Rational	Protect public Reintegrate ® Referrals Enforce special conditions Can't think job is to send the ® back (to prison), but to succeed and discharge parole Client-oriented Communication Work with people Enjoy work to be effective Versatile and flexible Like change Unbiased Capable of working independently Willing to learn	Enforce special conditions Referrals Follow-up Must deal with each ® on an individual basis, not a TDCJ # Common-sense Patience Objectivity Open-minded Independent Must be able to read a map 100% professional Can't take the job personally People person
Do you think there will With releasees (offende	be any changes because ers)? With officers?  No change	of weapons in the wor	kplace?  ® will see Pos	Depends on the	® may carry	Without the
we have weapons and will assume everyone carries possibly more defensive not much change here because of 1-to- 1 relationships, probably different in larger towns	with ®, or more cooperative Supervision styles should not change, if they're a stable-minded person ® are more worried about other people than they are about guns Clerical may be more apprehensive	A lot of attitudes Some already have attitudes, may get worse More control issues POs more demanding ® will think all POs carry More people at risk/danger because of guns in the workplace May be a shift from social work to law enforcement, but it won't be seen in the paperwork; POs who carry may not know they're changing or won't say it	as more law enforcement ® will not be as open, more skeptical to open-up to Pos ® may be more resistant Supervision ideals won't change, but false sense of security may Some POs will think they have more authority Pos may be cocky or have an attitude change Less patience for officers Pos change, but not be aware of it	individual, there should be trust and respect on each side, whether PO carries a gun or not Some POs may go on a power- trip and become more authoritarian POs who carry will increase the number of unscheduled and unannounced visits; they'll think because they're packing they can go on unannounced visits	more guns since POs are now carrying Now POs are more social work than law enforcement, but their attitudes will change; some have changed because they have a badge, but now they'll be carrying a gun as well May change as younger, fresher people are hired Carrying POs may increase the # of visits conducted and change their supervisory styles	right kind of training, there's the possibility of changes in the work place Guns up the threat to ®, more of a perceived threat Now, perceived threat is low, but with guns, ® may carry more Perceived POs carry all of the time Guns change police officers and they will change POs May be more altercations with POs who carry guns
	rry guns? (asked as appr ers should be allowed to Safety reasons		Safety issue	Protection	Concerned	Safety reasons
More scared of "Joe-Redneck	Out in the field more and more	necessary to do the job, but that	Not worried about the ®,	Personal choice POs want to	more about the people around	Not afraid of ® more afraid of

Amarillo	Midland-1	Midland-2	Bryan	Houston	Dallas	Waxahachie
than anyone	POs know what	probably	but the people	carry for	the ®, not the	neighbors
else"	triggers the ®,	depends on the	around him	security of self	® himself	Nothing
Worried about	not worried	location—need	Should have the	Not scared of	SISP officers	stopping POs
the family,	about ®, but	ed more in rural	option to carry	®, but of	need guns	from carrying a
strangers,	the surrounding	areas	guns	neighbors and	because they	gun now;
neighborhood	communities	Not opposed to	Clear need to	collaterals	have to go out	anyone could
kids and gangs	and	guns, but "I	carry in the	More worried	at late hours	have a gun at
Everyone	environments	don't want one"	rural areas; no	about co-	and on	any time
should have the	Not necessary		one can hear	workers	weekends	More people
responsi-bility	to carry all the		you if you	carrying guns	Security	will start
to carry or they	time, but POs		scream; no	than about the	because some	carrying over
shouldn't be	need to be		service for cell	®	elements are	time
here in the first	given a choice		phones in some	Some officers	beyond your	
place			areas	have ulterior	control	
				motives for	Environment	
				wanting to	Defensive	
-				carry a gun	purposes only	
		of weapons in the workp	olace?			
False sense of	erns about guns in the v Bring	First 6 months,	Carry/don't	Some POs may	With a gun,	Need to think
security	credibility back	we will be more	carry groups	have a false	POs are more	about safety
Average person	to parole	fearful until we	clash	sense of	likely to find a	differently
is intimidated	No problems,	see what	More co-	security	situation to use	Diminish
by guns, but	moral is good,	happens—grace	worker conflict	Concerned	it	ability to
it's because	good cohesion	period —it will	With a weapon,	about co-	Worried about	supervise ®
they haven't	in the office	that much time	POs may be	workers; giving	security in the	because of
had much	Mentality	to be	quick to jump	guns is a big	office, such as	perceived threa
involve-ment	here—raised	comfortable	to an attitude	responsibility	people carrying	from the PO
with them	around guns, so	Real fear is to	® will assume	See what	in purses	Eventually may
Overall hiring	people are more	be shot through	that all officers	happens—won'	A lot of POs	be a whole new
guidelines for	likely to carry	a wall because	carry guns,	t be	won't follow	group of POs
POs should be	out here	some PO is	even those who	comfortable	policy and will	because of
more strict to		playing with a	don't choose to	until POs have	take the guns	carrying guns
get more		gun in his	carry—they'll	carried for a	out and clean	Clerical are
professional		office	be in more	while and then	them in the	opposed to
officers		Support staff	danger	nothing has	offices—what	guns in the
"Barney-Fife		may be	False sense of	happened	if they snap and	workplace
Syndrome"		uncomfortable	security in POs	Concerned	then use it?	Need to change
-people with		and concerned	who carry	about POs	Clerical staff is	hiring practices
borderline		about safety	® may carry	carrying guns	not concerned	and watch who
maturity		Concerned about	because POs	in their purses	about POs	you bring in
		officers	are carrying	or even to the	carrying	Took job
		psychologically	Pos may	bathroom		weren't
		When POs agree,	change work	POs displace		carrying, now
		no problem;	hours	anger and vent		are, so could be
		mixed views in		on the clerical		big problem
		the office are a		staff		
		problem				
What do you think ab		icy or this change in pol	iev?			
Concealment is	Fine	Hiring practices	Extra policies	Psychological	If PO gets shot,	Stress legal
good: out of	Policy should	Psychological Psychological	for who should	tests are not able	there needs to	responsibility
sight, out of	not supercede	should be the	or should not	to thoroughly	be a provision	Psychological
mind	law	same for	carry guns	weed out people	for her family,	is important
Yearly	144.11	everyone, so a	Guns should be	who should not	State of Texas	before people
evaluations		PO can't go	in the open so	carry—it's just	should look out	are able to
because the job		through three or	vou know	a tool	for people and	carry
is so stressful		four tests	who's carrying	There needs to	provide some	POs should
The way the		before they	Safety issue to	be consistency	type of	carry the entire
policy's		pass—how	know who's	in testing;	compensation	time on duty
written, the		would you	able to carry;	agency needs to	Agency should	Need to have
liability goes		know they did	don't know	do its own	pay expenses	lock boxes at
back on the		that?	with conceal-	psychologicals	Be sure up-front	work so POs
parole officer			ment	More direct	that POs can	can leave guns
Not that much				supervisory	carry before	at work and not
Unit Supv input				input into the	going through the	take home
May be used as				process	process—NCIC	More training,
a leverage or				Sanctions for	check 1st	so people will
retaliation tool				people who	Unit and parole	feel more safe
				•	• •	

Amarillo	Midland-1	Midland-2	Bryan	Houston	Dallas	Waxahachie
				violate policy	supervisors give	and
				Anonymous	input since the	comfortable
				reporting of POs	regional director	around guns -
				who violate	doesn't know the	never lax up on
				policy	POs	training
				Hiring	Security in	Concerned
				procedures need	offices	about
				to change	State-issued shirt	concealment
				·	or jacket to wear	requirement

## APPENDIX B: FIREARMS SURVEY

Note to Reader: Codes used to compute means are in BOLD; these codes were not included on the original survey instrument.

# **Parole Division Staff Firearms Survey**

This survey is being conducted to obtain information regarding Parole Division staff perceptions regarding firearms in the workplace and use while on duty. Within TDCJ-PD, the first officers were authorized to carry firearms at the end of July, 1998.

Please answer the following questions based on your <u>perception of changes since officers</u> <u>were authorized to carry firearms in your office</u>.

	STRUCTIONS: Beside each of the statements presented below, please mplete the statement by checking the appropriate box to the right.	Significantly Increased 2	Increased 1	Not Changed 0	Decreased -1	Significantly Degreesed 3
1.	While I'm working in the office, I feel that my safety level has since officers have been allowed to carry firearms.	[ ]	[]	[]	[]	[]
<i>If y</i>	ou are currently employed in a support staff position, please proceed to Question #9.					
2.	When I'm conducting home visits, I feel that my safety level has since officers have been allowed to carry firearms.	[]	[]	[]	[ ]	[]
3.	When I'm conducting field visits, I feel that my safety level has since officers have been allowed to carry firearms.	[]	[]	[]	[]	[]

c F	RUCTIONS: Beside each of the statements presented below, please complete the statement by checking the appropriate box to the right. Remember to base your answer on any <u>changes</u> you've experienced or observed <u>since officers have been carrying firearms on duty</u> .	Always 2	Frequently 1	Sometimes 0	Rarely -1	Never -2
	am more concerned about my safety during field visits when I've encountered an ffender's neighbors than when I have direct contact with the offender.	[]	[ ]	[]	[ ]	[]
	am more concerned about my safety during field visits when I've encountered an ffender's family/friends than when I have direct contact with the offender.	[]	[]	[]	[]	[]
	am more concerned about my safety during home visits when I've encountered an ffender's family/friends than when I have direct contact with the offender.	[]	[]	[]	[]	[]
	am concerned about my safety during field visits when I'm in contact with the ffender.	[]	[]	[]	[ ]	[]
	am concerned about my safety during home visits when I'm in contact with the ffender.	[]	[ ]	[]	[]	[]
	am more concerned about my safety during office visits when I've encountered an ffender's family/friends than when I have direct contact with the offender.	[]	[ ]	[]	[]	[]
10. I	am concerned about my safety in the office when I'm in contact with the offender.	[]	[]	[]	[]	[]
	feel concerned about my safety because parole officers are carrying firearms in my office.	[]	[ ]	[ ]	[]	[]

If you are currently employed in a support staff position, please proceed to Question #23.  Since implementation of the firearms policy,	Significantly Increased 2	Increased 1	Not Changed 0	Decreased -1	Significantly Decreased 2
12. I have the number of scheduled home visits for my offenders.		[]		[]	[]
13. I have the number of unscheduled home visits for my offenders.	[]	[]	[ ]	[ ]	[]
14. I have the number of home visits that I conduct after 6:00 PM.	[]	[ ]	[]	[ ]	[]
15. I have the number of scheduled field visits I normally conduct for my offenders.	[]	[ ]	[]	[ ]	[]
16. I have the number of unscheduled field visits I normally conduct for my offenders.	[]	[]	[]	[]	[]
17. I have the number of field visits that I conduct after 6:00 PM.	[]	[]	[]	[]	[]
18. I have the number of referrals to EM/SISP caseloads.	[]	[]	[]	[]	[]
19. I have the number of referrals to DRC caseloads.	[]	[ ]	[]	[ ]	[]
20. I have the number of UAs that I conduct on the offenders on my caseload.	[]	[]	[]	[]	[]
21. I write a(n) number of reports of violations regarding technical violations.	[]	[]	[]	[]	[]
22. I feel that because officers are now carrying firearms the offenders on my caseload l  [ ] more resistant -1 [ ] the same 0 [ ] more cooperative 1	nave ove	erall be	en:		
My observation of other officers carrying firearms is that  23. They have the number of scheduled home visits for their offenders.	Significantly Increased 2	Increased 1	Not Changed	Decreased -1	Significantly
			[ ]		
24. They have the number of unscheduled home visits for their offenders.	[]	[]	[ ]	[ ]	[]
25. They have the number of home visits that they conduct after 6:00 PM.	[]	[]	[]	[]	[]

У		_			
Significantl Increased 2	Increased 1	Not Changed	Decreased -1	Significantly Decreased -2	
[ ]	[ ]	[ ]	[ ]	[]	
[]	[]	[ ]	[]	[]	
[]	[]	[]	[]	[]	
[]	[]	[]	[]	[]	
[]	[]	[]	[]	[]	
[]	[]	[]	[]	[]	
[ ]	[]	[ ]	[]	[]	
Strongly Agree 2	Agree 1	Neutral 0	Disagree -1	Strongly Disagree -2	
[]	[]	[ ]	[]	[]	
[]	[ ]	[ ]	[]	[]	
If you answered disagree or strongly disagree to items # 33 and/or 34, please indicate how the relationship or your interaction has changed with offenders and your co-workers:					
	Strongly	Strongly	Strongly	Strongly	

# PLEASE BE SURE TO COMPLETE THE LAST PAGE OF THIS SURVEY

Demograp!	hic	Inform	ation:
Demograpi	шс	111101111	auon.

The following information will be used for statistical purposes only and will be kept strictly confidential.

Region: [ ] I Primary [ ] II [ ] III	Counties: [ ] Rural [ ] Urban [ ] No caseload	Time with the Agency: [ ] 0-2 years [ ] 2-5 years [ ] 5-10 years [ ] 10+ years
Caseload: [ ] Regular   [ ] EM   [ ] SISP   [ ] MR/MI   [ ] DRC   [ ] Sex Offenders   [ ] Other   [ ] No caseload	Age: [ ] Under 25 [ ] 25-30 [ ] 31-40 [ ] 41-50 [ ] Over 50	Ethnicity: [ ] African American         [ ] Asian         [ ] Caucasian         [ ] Hispanic         [ ] Middle Eastern         [ ] Native American         [ ] Pacific Islander         [ ] Other
Sex: [ ] Male	Are you? [ ] Currently	
[ ] Female	[ ] Currently in the	process of obtaining your
psychological evaluation or	TCLEOSE training.	
Title: [ ] PCW II		to carry a firearm once you complete Staff
[ ] DPO I		relopment's training and other requirements.
[ ] DPO II	[ ] Planning t	to not carry on duty.
[ ] US/PS	[ ] Not eligib	ole to carry a firearm on duty.
[ ] ARD/RD		
[ ] Casemanager		
[ ] Support Staff		
[ ] Other		

Thank you for taking the time to complete this questionnaire. Your comments and input are valuable to this project and your effort is greatly appreciated.

Please return your survey by October 21, 1998 within the self-addressed, stamped envelope. Since this is an anonymous instrument, your name and return address are not necessary.

If you would like a copy of the final results of this project, please write to the address printed on the return envelope.

# APPENDIX C: OPERATIONALIZING THE CONCEPTUAL FRAMEWORKS

# Table C-1: Operationalizing the Conceptual Framework for Research Purpose 1

**Research Purpose 1:** Describe the safety perceptions of Parole Division staff since implementation of the firearms policy within the Division.

Carriers'	safety perceptions will INCREASE while:	Questionnaire Items
WH#1a:	in the <b>office</b> .	Items #1; 9; 10; 11
WH#1b:	conducting home visits.	Items #2; 6; 8
WH#1c:	conducting field visits.	Items #3; 4; 5; 7
Non-carri	ers' safety perceptions will:	
WH#2a:	DECREASE while in the <b>office</b> .	Items #1; 9; 10; 11
WH#2b:	NOT CHANGE while conducting home visits.	Items #2; 6; 8
WH#2c:	NOT CHANGE while conducting <b>field visits</b> .	Items #3; 4; 5; 7
WH#3:	Support staff safety perceptions will DECREASE while in the office.	Items #1; 9; 10; 11
WH#4:	There will be a difference in safety perceptions across groups, including carriers, non-carriers and support staff.	Items #1; 2; 3

Table C-2: Operationalizing the Conceptual Framework for Research Purpose 2				
<b>Research Purpose 2:</b> Explore possible officer supervisory style changes since implementation of the firearms policy within the Division.				
Descriptive Categories	Questionnaire Items			
Home Visits	Items #12; 13; 14; 23; 24; 25			
Field Visits	Items #15; 16; 17; 26; 27; 28			
Referrals	Items #18; 19; 29; 30			
Urinalysis	Items #20; 31			
Reports of Violation	Items #21; 32			
Relationships	Items #22; 33; 34			

## APPENDIX D: SUPPLEMENTAL TABLES

## **SAFETY PERCEPTIONS**

Table D-1 Safety Level Changes of Carriers in the Office (Q#1) Mean=1.4*							
Category	Frequency	% of Respondents					
Significantly Increased	24	55.8					
Increased	13	30.2					
Not Changed	5	11.6					
Decreased	1	2.4					
Significantly Decreased	0	0					
Total	N=43	100.0					

<sup>\*</sup>Mean is computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

Table D-2 Safety Level Concerns of Carriers in the Office: Percent Distribution N=43								
Question	Always	Frequently	Sometimes	Rarely	Never	Mean*		
<b>9.</b> Safety when in contact with family/friends vs. the offender	4.7	9.3	25.6	48.8	11.6	53		
10. Safety when in contact with the offender	7.0	2.3	48.8	37.2	4.7	30		
11. Safety because officers are carrying firearms^	0	2.4	7.1	19.0	71.4	-1.6		

<sup>\*</sup>Means are computed on values: Always (2); Frequently (1); Sometimes (0); Rarely (-1); Never (-2)

<sup>^</sup>N=42

Table D-3 Safety Level Changes of Carriers During Home Visits (Q#2) Mean=1.73*						
Category	Frequency	% of Respondents				
Significantly Increased	32	78.0				
Increased	8	19.5				
Not Changed	0	0				
Decreased	1	2.4				
Significantly Decreased	0	0				
Total	N=41	99.9^				

<sup>\*</sup>Mean is computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)
^does not add to 100 due to rounding

Table D-4 Safety Level Concerns of Carriers During Home Visits: Percent Distribution N=40									
Question Always Frequently Sometimes Rarely Never Mean									
<b>6.</b> Safety when in contact with family/friends vs. the offender	7.5	32.5	47.5	10.0	2.5	.32			
8. Safety when in contact with the offender	20.0	15.0	52.5	12.5	0	.43			

<sup>\*</sup>Means are computed on values: Always (2); Frequently (1); Sometimes (0); Rarely (-1); Never (-2)

# Table D-5 Safety Level Changes of Carriers During Field Visits (Q#3) Mean=1.56\*

Category	Frequency	% of Respondents
Significantly Increased	26	63.4
Increased	13	31.7
Not Changed	1	2.4
Decreased	1	2.4
Significantly Decreased	0	0

Total	N=41	99.9^

<sup>\*</sup>Mean is computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)
^does not add to 100 due to rounding

Table D-6 Safety Level Concerns of Carriers During Field Visits: Percent Distribution N=40								
Question	Always	Frequently	Sometimes	Rarely	Never	Mean*		
4. Safety when in contact with neighbors vs. the offender	22.5	25.0	40.0	7.5	5.0	.53		
<b>5.</b> Safety when in contact with family/friends vs. the offender	5.0	37.5	40.0	15.0	2.5	.28		
7. Safety when in contact with the offender	10.0	12.5	52.5	22.5	2.5	.05		

<sup>\*</sup>Means are computed on values: Always (2); Frequently (1); Sometimes (0); Rarely (-1); Never (-2)

Table D-7 Safety Level Changes of Non-carriers in the Office $(Q\#I)$							
Category		ing by choice n =25*	Not carrying but in the process of obtaining authorization to carry Mean=.52*				
	Frequency	% of Respondents	Frequency	% of Respondents			
Significantly Increased	1	1.7	20	18.2			
Increased	7	11.9	26	23.6			
Not Changed	33	55.9	55	50.0			
Decreased	12	20.3	9	8.2			
Significantly Decreased	6	10.2	0	0			
Totals	N=59	100.0	N=110	100.0			

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1) t = 5.5; p < .001

Table D-8 Safety Level Concerns of Non-Carriers in the Office: Percent Distribution							
Question	l	Always	Frequently	Sometimes	Rarely	Never	Mean**
<b>9.</b> Safety when in contact with family/friends vs. the offender		1.7	3.3	38.3	35.0	21.7	72
t =54^	Non-carry but getting authority <i>N</i> =109	3.7	2.8	29.4	38.5	25.7	80
<b>10.</b> Safety when in contact with the offender	Non-carry by choice <i>N</i> =61	3.3	8.2	26.2	47.5	14.8	62
t = 7.18^	Non-carry but getting authority <i>N</i> =110	3.6	6.4	25.5	34.5	30.0	81
11. Safety because officers are carrying firearms	Non-carry by choice <i>N</i> =61	16.4	23.0	31.1	16.4	13.1	.13
t = -4.67*	Non-carry but getting authority $N=110$	5.5	12.7	20.0	19.1	42.7	81

<sup>\*\*</sup>Means are computed on values: Always (2); Frequently (1); Sometimes (0); Rarely (-1); Never (-2) \* p < .001 ^ not significant

Table D-9 Safety Level Changes of Non-carriers During Home Visits $(Q\#2)$							
Category		ing by choice n =19*	Not carrying but in the process of obtaining authorization to carry Mean=.69*				
	Frequency	% of Respondents	Frequency	% of Respondents			
Significantly Increased	0	0	23	22.5			
Increased	4	8.3	32	31.4			
Not Changed	34	70.8	39	38.2			
Decreased	7	14.6	8	7.8			
Significantly Decreased	3	6.3	0	0			
Totals	N=48	100.0	N=97	99.9^			

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)  $^{\circ}$  does not add to 100 due to rounding  $t=6.59;\ p<.001$ 

Table D-10 Safety Level Concerns of Non-Carriers During Home Visits: Percent Distribution								
Questio	on	Always	Frequently	Sometimes	Rarely	Never	Mean*	
<b>6.</b> Safety when in contact with family/friends vs. the	Non-carry by choice N=47	6.4	19.1	42.6	23.4	8.5	09	
offender $t = .26^{\circ}$	Non-carry but getting authority <i>N=103</i>	5.8	21.4	42.7	23.3	6.8	.04	
<b>8.</b> Safety when in contact with the offender	Non-carry by choice <i>N</i> =48	6.8	7.8	33.0	42.7	9.7	52	
t = .69^	Non-carry but getting authority <i>N=103</i>	4.2	8.3	25.0	56.3	6.3	41	

<sup>\*</sup>Means are computed on values: Always (2); Frequently (1); Sometimes (0); Rarely (-1); Never (-2) ^ not significant

Table D-11 Safety Level Changes of Non-carriers During Field Visits (Q#3)							
Category		ing by choice  1 =06*	Not carrying but in the process of obtaining authorization to carry Mean = .69*				
	Frequency	% of		% of Respondents			
Significantly Increased	0	0	23	22.5			
Increased	4	8.5	29	28.4			
Not Changed	38	80.9	45	44.1			
Decreased	3	6.4	5	4.9			
Significantly Decreased	2	4.3	0	0			
Totals	N=47	100.1^	N=102	99.9^			

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)  $^{1}$  does not add to 100 due to rounding t = 6.25; p < .001

Table D-12 Safety Level Concerns of Non-Carriers During Field Visits: Percent Distribution									
Surce	Safety Level Concerns of Front-Carriers During Field Visits. Fercent Distribution								
Questio	on	Always	Frequently	Sometimes	Rarely	Never	Mean*		
<b>4.</b> Safety when in contact with neighbors vs. the offender	Non-carry by choice <i>N</i> =48	14.6	20.8	41.7	14.6	8.3	.19		
t = .13^	Non-carry but getting authority $N=103$	11.7	27.2	39.8	13.6	7.8	.21		
5. Safety when in contact with family/friends vs. the	Non-carry by choice <i>N</i> =47	6.4	17.0	44.7	23.4	8.5	11		
offender $t = .55^{\circ}$	Non-carry but getting authority <i>N</i> =101	6.9	20.8	43.6	21.8	6.9	.01		
7. Safety when in contact with the offender	Non-carry by choice <i>N</i> =48	4.2	6.3	22.9	54.2	12.5	65		
t = 1.0^	Non-carry but getting authority $N=102$	6.9	3.9	32.4	48.0	8.8	48		

<sup>\*</sup>Means are computed on values: Always (2); Frequently (1); Sometimes (0); Rarely (-1); Never (-2) ^ not significant

# Table D-13 Safety Level Changes of Support Staff in the Office (Q#1) Mean = .00\*

Category	Frequency	% of Respondents
Significantly Increased	1	3.6
Increased	6	21.4
Not Changed	14	50.0
Decreased	6	21.4
Significantly Decreased	1	3.6

Total	N=24	100.0

<sup>\*</sup>Mean is computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

Table D-14 Safety Level Concerns of Support Staff in the Office: Percent Distribution								
Question Always Frequently Sometimes Rarely Never								
9. Safety when in contact with family/friends vs. the offender $N=25$	0	4.0	52.0	32.0	12.0	52		
<b>10.</b> Safety when in contact with the offender <i>N</i> =27	0	14.8	48.1	22.2	14.8	37		
11. Safety because officers are carrying firearms  N=28	10.7	21.4	39.3	14.3	14.3	0		

<sup>\*</sup>Means are computed on values: Always (2); Frequently (1); Sometimes (0); Rarely (-1); Never (-2)

#### Table D-15 **Safety Level Changes in the Office** One Way Analysis of Variance Between Groups Office Safety Group $\mathbf{N}$ Mean\* Standard Standard **Deviation** Error 1.40 .79 Carriers 43 .12 Not carrying but in the 110 .52 .08 .08 process of obtaining authorization to carry 59 Not carrying by choice - .25 .11 .11 0 Support Staff 28 .16 .16 **Totals** 240 .43 1.02 .07

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1) F-test = 33.15; p < .0001

Table D-16 Safety Level Changes in the Office One Way ANOVA: Post Hoc Scheffé Test								
Groups (Mean*)	Carriers (1.4)	Not carrying but obtaining authority (.52)	Not carrying by choice (25)	Support Staff (0)				
Carriers (1.4)	n/a	p < .05	p < .05	p < .05				
Not carrying but in the process of obtaining authorization to carry (.52)	p < .05	n/a	p < .05	p < .05				
Not carrying by choice (25)	p < .05	p < .05	n/a	^				
Support Staff (0)	p < .05	p < .05	^	n/a				

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

F-test = 33.15; p < .0001

## Table D-17 **Safety Level Changes During Home and Field Visits** One Way Analysis of Variance Between Carriers and Non-carriers

Group	Home Vi	sit Safety	Field Visit Safety		
	N	Mean*	N	Mean*	
Carriers	41	41 1.73		1.56	
Not carrying but in the process of obtaining authorization to carry	102	.69	102	.69	
Not carrying by choice	48	4819		06	
One Way ANOVA	F-test = 64.17; p		F-test = 48.76; p		

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

n/a = not applicable since it is the same comparison group ^ = Not Significant

## **SUPERVISORY STYLES**

# Table D-18 Home Visits: Officer Changes for Carriers Since Implementation of the Firearms Policy Percent Distribution

Legend:
SI-Significantly Increased
I-Increased
N-Not Changed
D-Decreased
SD-Significantly Decreased

Category	Reported Changes N=40			Observed Changes N=230		
January,	SI/I	N	D/SD	SI/I	N	D/SD
N 1 0 1 1 1 1 1	Q	#12; Mean = .	2*	Q	#23; Mean = .	14*
Number of scheduled home visits	15.0	82.5	2.5	12.6	86.9	.4
	Q #13; Mean = .35*			Q #24; Mean = .14*		
Number of unscheduled home visits	25.0	75.0	0	13.0	86.1	.8
Number of home visits conducted after 6:00 PM	Q #14; Mean = .32*			Q #25; Mean = .17*		
	22.5	77.5	0	15.1	83.7	1.2

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

Table D-19 Home Visits: Officer Changes for I Since Implementation of the Firea Percent Distribution N=149	I-Increase N-Not Char D-Decrease	Legend: SI-Significantly Increased I-Increased N-Not Changed D-Decreased SD-Significantly Decreased		
Question	SI/I	N	D/SD	
12. Number of scheduled home visits  Mean = .07*	5.3	94.6	0	
13. Number of unscheduled home visits  Mean = .01*	5.3	89.9	4.7	
14. Number of home visits conducted after 6:00 PM  Mean = .1*	14.1	80.5	5.4	

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

# Table D-20 Field Visits: Officer Changes for Carriers Since Implementation of the Firearms Policy Percent Distribution

Legend:
SI-Significantly Increased
I-Increased
N-Not Changed
D-Decreased
SD-Significantly Decreased

SD-Significantly Decreased						
Category	Reported Changes N=40			Observed Changes N=224		
	SI/I	N	D/SD	SI/I	N	D/SD
Name 1	Q#	15; Mean = .1	18*	Q #	26; Mean = .	15*
Number of scheduled field visits	15.0	85.0	0	12.1	87.4	.4
Number of unasheduled field	Q #16; Mean = .28*			Q #27; Mean = .14*		
Number of unscheduled field visits	22.5	77.5	0	13.3	85.4	1.2
N. 1 00 11 11	Q #17; Mean = .28*			Q #28; Mean = .18*		
Number of field visits conducted after 6:00 PM	20.0	80.0	0	15.5	82.8	1.7

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

Table D-21 Field Visits: Officer Changes for N Since Implementation of the Firea Percent Distribution N=149	I-Increase N-Not Char D-Decrease	Legend: SI-Significantly Increased I-Increased N-Not Changed D-Decreased SD-Significantly Decreased		
Question	SI/I	N	D/SD	
15. Number of scheduled field visits  Mean = .07*	6.0	93.3	.7	
<b>16.</b> Number of unscheduled field visits Mean = .05*	7.4	88.6	3.1	
17. Number of field visits conducted after 6:00 PM  Mean = .08*	11.4	83.9	4.7	

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

#### Table D-22 Legend: SI-Significantly Increased **Referrals: Officer Changes for Carriers Since Implementation of the Firearms Policy** I-Increased N-Not Changed **Percent Distribution** D-Decreased SD-Significantly Decreased **Observed Changes** Category **Reported Changes** N = 39N=223SI/I SI/I N D/SD N D/SD Q #29; Mean = .05\* Q #18; Mean = .03\*Number of referrals to 2.6 97.4 0 5.1 93.3 1.7 EM/SISP caseloads Q #19; Mean = -.05\* Q #30; Mean = .05\*Number of referrals to DRC 0 97.3 92.6 2.7 6.1 1.3 caseloads^

Table D-23 Referrals: Officer Changes for N Since Implementation of the Firea Percent Distribution N=148	I-Increase N-Not Char D-Decrease	Legend: SI-Significantly Increased I-Increased N-Not Changed D-Decreased SD-Significantly Decreased		
Question	SI/I	N	D/SD	
18. Number of referrals to EM/SISP caseloads  Mean = .03*	5.4	93.2	1.4	
19. Number of referrals to DRC caseloads  Mean = .07*	6.8	93.2	0	

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1) ^DRC reported changes N=37; DRC observed changes N=216

The number of respondents for the questions pertaining to DRC caseloads dropped since not all offices are able to refer to these caseloads.

# Table D-24 Urinalysis: Officer Changes for Carriers Since Implementation of the Firearms Policy Percent Distribution

Legend:
SI-Significantly Increased
I-Increased
N-Not Changed
D-Decreased
SD-Significantly Decreased

55 Significantly Decreased							
Category	Reported Changes (Q #20)			Observed Changes (Q #31)			
	N=40			N=224			
	Mean = .1*			Mean = $.12*$			
	SI/I	N	D/SD	SI/I	N	D/SD	
Number of UAs conducted on Offenders	10.0	90.0	0	10.8	88.3	.8	

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

Table D-25 Urinalysis: Officer Changes for N Since Implementation of the Firea Percent Distribution N=150	I-Increase N-Not Char D-Decrease	Legend: SI-Significantly Increased I-Increased N-Not Changed D-Decreased SD-Significantly Decreased			
Question	SI/I	N	D/SD		
20. Number of UAs conducted on Offenders  Mean = .17*	16.0	84.0	0		

<sup>\*</sup>Mean is computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

Table D-26 Reports of Violation: Officer Changes for Carriers Since Implementation of the Firearms Policy Percent Distribution					Legend: SI-Significantly Increased I-Increased N-Not Changed D-Decreased		
		SD-Significantly Decreased					
Category	Report	ed Changes	(Q #21)	<b>Observed Changes</b> (Q #32)			
		N=40		N=224			
		Mean = .1*		Mean = .13*			
	SI/I	N	D/SD	SI/I	N	D/SD	
Number of technical reports of violations written for offenders	7.5	92.5	0	10.4	88.7	.8	

<sup>\*</sup>Means are computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)

#### Table D-27 Legend: Reports of Violation: Officer Changes for Non-carriers SI-Significantly Increased Since Implementation of the Firearms Policy I-Increased Percent Distribution N-Not Changed N=149 D-Decreased SD-Significantly Decreased Question SI/I N D/SD 21. Number of technical reports of 10.0 88.6 1.3 violations written for offenders Mean = .1\*

# Table D-28 Relationships with Co-Workers and Offenders Since Implementation of the Firearms Policy Percent Distribution

Legend: SA-Strongly Agree A-Agree N-Neutral

D-Disagree

								SD-Strongly Disagree				
Category	Carriers N=41		Non-Carrying but Getting Authority N=107		Non-Carrying by Choice N=61		Support Staff N=25					
Question	SA/	N	D/	SA/	N	D/	SA/	N	D/	SA/	N	D/
	A		SD	Α		SD	A		SD	Α		SD
<b>33.</b> The firearms policy has not	Mean = 1.27*		Mean = 1.12*		Mean = .74*		Mean = .64*					
changed my relationship with offenders.	87.8	9.8	2.4	84.1	12.1	3.7	60.6	31.1	8.2	56.0	40.0	4.0
<b>34.</b> The firearms policy has not	Mean = 1.29*		Mean = 1.07*		Mean = .28*		Mean = .7*					
changed my relationship with my co-workers.	87.8	4.9	7.3	84.1	9.3	6.5	48.3	25.5	26.7	55.5	37.0	7.4

<sup>\*</sup>Means are computed on values: Strongly Agree (2); Agree (1); Neutral (0); Disagree (-1); Strongly Disagree (-1)

<sup>\*</sup>Mean is computed on values: Significantly Increased (2); Increased (1); Not Changed (0); Decreased (-1); Significantly Decreased (-1)